

Del Carmen Consulting, LLC
3122 Westwood Drive
Arlington, Texas 76012

February 22, 2022 through March 21, 2022

INVOICE # SM2022-3
SPECIAL MASTER
MARCH 2022 INVOICE

TOTAL DUE \$ 15,000.00

Tasks Completed

Drafted, reviewed and responded to emails and all other documents/communication with respective parties and the Court. Reviewed several documents for the Court.

Conference calls with the Monitoring Team members and Commonwealth Representatives.

Conference calls with the Monitor and SM team members.

Zoom meetings with various groups including U. of Chicago Crime Lab.

Engaged in review of documents provided by PRPB.

Reviewed various components of the Citizen Survey.

Reviewed documents submitted by the Commonwealth relevant to Court Order.

Reviewed expenditures submitted by PRPB.

Flat Rate Total Wages Due = \$15,000.00

TOTAL DUE = \$ 15,000.00

I hereby certify that the amount billed in this invoice is true and correct in my capacity as Special Master. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.

Alejandro del Carmen

Dr. Alejandro del Carmen

3/21/22